



August 14, 2008

Michelle McGraw
C&M Recycling, Inc.
2930 Jeff Adams Dr.
Charlotte, NC 28206

Vendor # 12327

Letter of MWBE Certification

Valid until: 8/14/2011

Congratulations. Your firm is now certified as a Minority and/or Women Owned Business Enterprise (MWBE) with the City of Charlotte.

C&M Recycling, Inc. will be included on the next update of the City's Vendor List. To ensure that your contact information is always current, immediately notify the Small Business Development Program if any changes occur such as address, telephone number, type of services, ownership or control.

This certification is not a guarantee of doing business with the City therefore you must continue to market your business. If you need assistance in your efforts to conduct business with the City, please do not hesitate to contact our office.

As a reminder the City reserves the right to reevaluate your certification eligibility from time to time or when the City determines that such reevaluation is warranted.

Best wishes,

Eugenia Rodriguez
Economic Development Specialist

cc: File